

Socioeconomic Impacts of a Mixed Housing Development: Walter Reed Case Study

Regional Economic Models, Inc.

Agenda



History of Walter Reed

Topic Overview

Traditional Simulation & Results

New Look at Affordable Housing

Notable Results

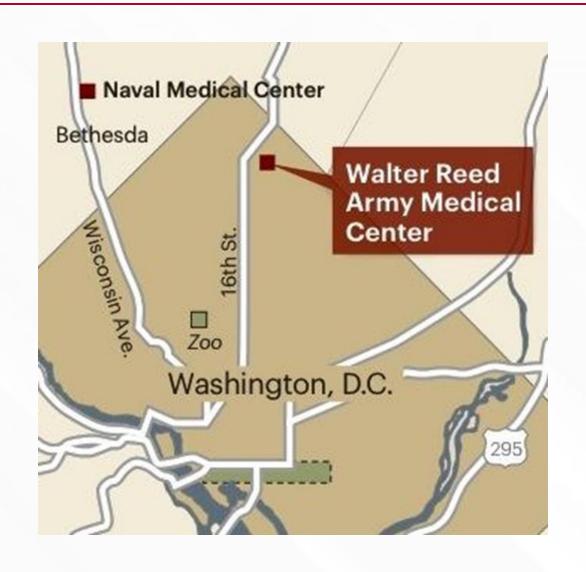
Conclusion

Q&A

History of Walter Reed



- The Parks is located at the former Walter Reed Army Medical Center site
- 1909 2011: The Walter Reed Army Medical Center was the primary army hospital
- 2005: The Base Realignment and Closure (BRAC)
 Commission recommended that the hospital merge with the Bethesda Naval Medical Center
- April 2017: Mayor Bowser broke ground on The Parks at Walter Reed marking the start of the redevelopment



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Introduction



- The development contains a mixture of office, retail, and housing space
- The development will offer 2,370 units of housing of which 465 are designated as affordable housing
- The Parks will also house 77 veterans who formerly experienced homelessness along with assisted living services



What is Affordable Housing?



- Housing in which the occupant is paying no more than 30% of gross income housing costs
- Includes many different programs and practices
 - Tenant-Based Rental Assistance
 - Project-Based Affordable Housing
 - Low-Income Housing Tax Credit

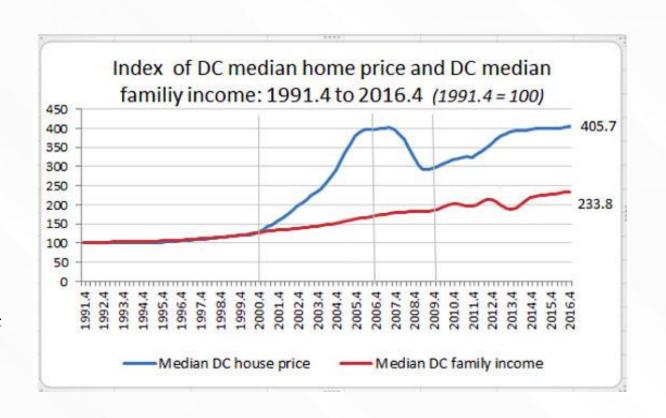


The Necessity for Affordable Housing



- North Dakota is the only state where a renter working full-time at the federal minimum wage can afford a two-bedroom apartment without spending more than 30% of their income on housing.
 - Source: National Low Income Housing Coalition

- National shortage of affordable housing of more than 7 million out of the over 11 million extremely low-income households
 - Source: Urban Institute

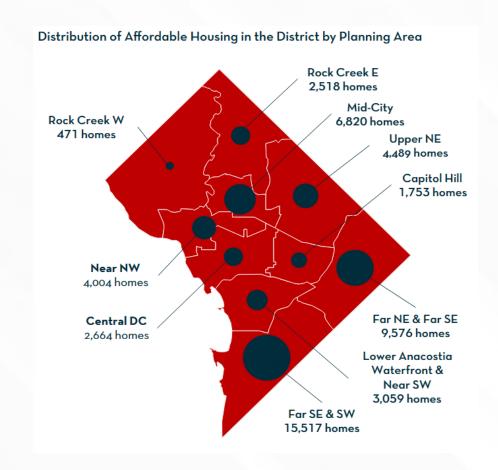


D.C. Office of Revenue Analysis (May 2017)

DC's Affordable Housing Initiative



- In 2019, Mayor Bowser set an initiative to create a total of 36,000 new housing units and a goal of 12,000 new affordable housing units
- \$100 Million has been allocated to the Housing Production Trust fund every budget since 2015
- DC also wants to spread out the affordable housing



Affordable Housing at The Parks



- 2,370 total housing units
- 465 affordable units
 - 114 (0-30%) AMI* Units
 - 146 (31-50%) AMI* Units
 - 205 (61-80%) AMI* Units
- These units are priced to make sure residents aren't spending a large amount of their income on housing
- In Washington DC, there is a requirement that most new (and some renovated) residential developments include some affordable homes

*AMI: % of Area Median Income



Objective of this Study



Find the economic impacts of affordable housing

- Affordable housing is a complicated topic, so we aim to inform policymakers and developers on how affordable housing units can impact a community
- Though affordable housing addresses the needs of lower income quintiles, we want to explore how they impact everyone in the community

Further the conversation on affordable housing

- Affordable housing is often debated as a cost issue, so we will ground the conversation with concrete predictions
- We don't want to take a side on affordable housing, but we will provide concrete predictions to be interpreted in whatever way clients see appropriate

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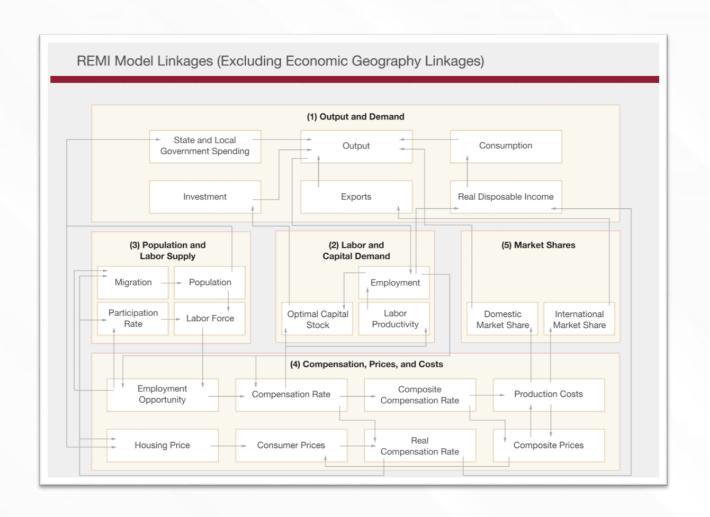
Model Simulation: REMI PI+





PI⁺ is the premier software solution for conducting dynamic macroeconomic impact analysis of public policy.

As our flagship model, PI⁺ specializes in generating realistic year-by-year estimates of the total local, state, and national effects of any specific policy initiative.



Model Simulation: REMI PI+

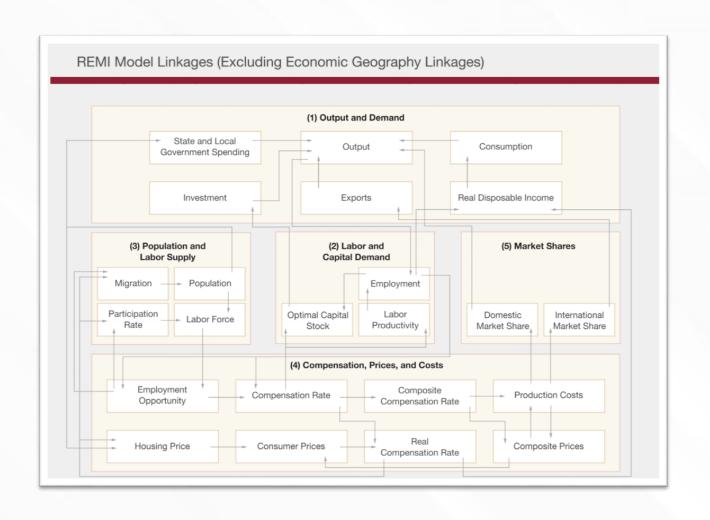




REMI SEI can be added to any REMI model to assess the core socioeconomic implications of proposed programs and practices.

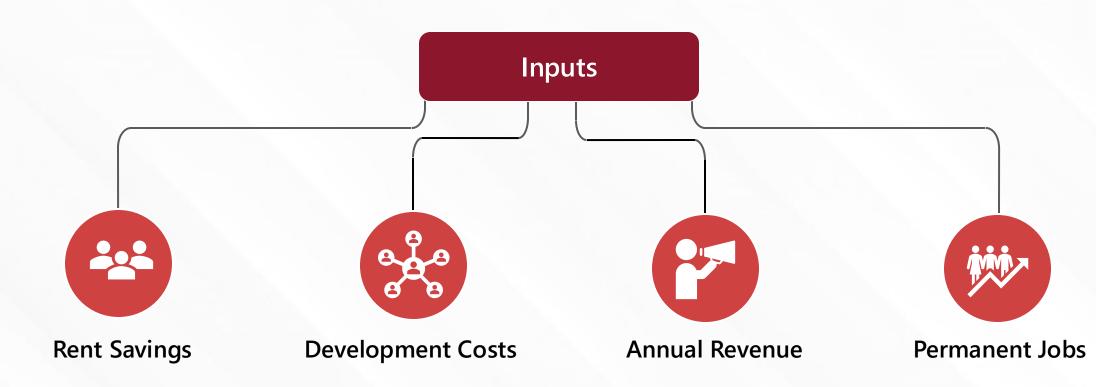
REMI SEI can report:

- Jobs and Labor Force by race/sex
- Income by quintile
- Inflation impact by income
- Jobs by educational attainment



Traditional Economic Impact Analysis





Difference in Market Rate Rent and Affordable Housing Rates Estimated cost of construction over a span of development

Revenue gained from the development

The development requires a certain number of jobs to support residents and businesses

Estimating Affordable Housing Rate Difference



We found the Multi-Family Rent Rates for the Affordable Dwelling Units and Inclusionary Zone Units

	0-30 AMI Rates	114	Units			31-50% AMI Rates	146	Units			61-80 AMI Rates	205	Units	
	Min	Max	Mean	75% Quartile		Min	Max	Mean	75% Quartile		Min	Max	Mean	75% Quartile
Co-Living	0	520	260	390	Co-Living	520	850	685	767.5	Co-Living	1040	1390	1440	1302.5
Studio	0	700	350	525	Studio	700	1140	920	1030	Studio	1390	1840	1615	1727.5
1 Bed	0	740	370	555	1 Bed	740	1230	985	1107.5	1 Bed	1480	1970	1725	1847.5
2 Bed	0	880	440	660	2 Bed	880	1480	1180	1330	2 Bed	1780	2360	2070	2215
3 Bed	0	1040	520	780	3 Bed	1040	1730	1385	1557.5	3 Bed	2080	2770	2425	2597.5
4 Bed	0	1170	585	877.5	4 Bed	1170	1970	1570	1770	4 Bed	2360	3160	2760	2960

Assumptions:

- All the housing units are rental properties
- Since 0-30% AMI don't qualify for inclusion zone rate, we assumed they would pay the maximum rate
- 31-50% and 61-80% AMI would pay the 75% quartile as the development is newly built
- We spread the units across the four rental properties, which was a mixture of Co-Living, Studio, and 1-3 Bed units

Detailed Model Inputs

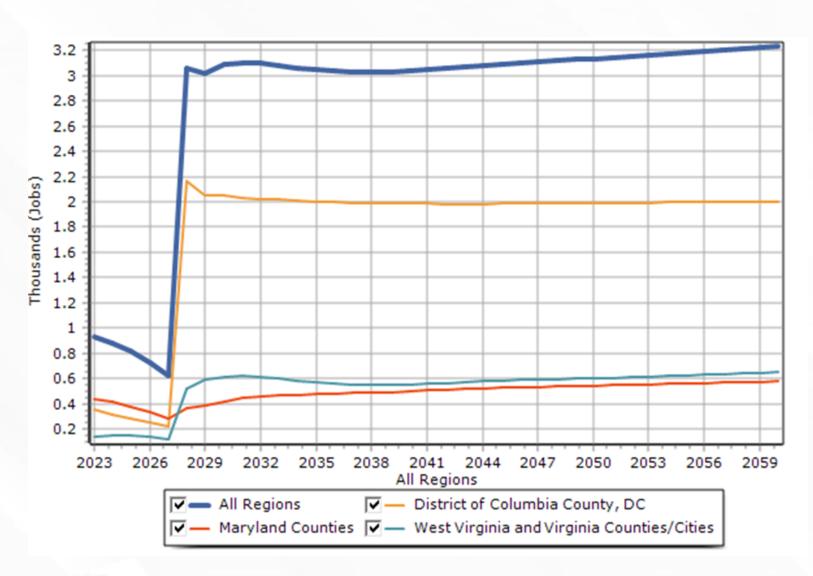


Activ	e .	Edit	Group												
_			Rent Savings												
	Acti	tive View	Category	Detail	Region		Units	2023	2024	2025	2026	2027	2028	2029	2030
	V	2 4	Consumer Price	Rental of tenant-occupied nonfarm housing	District of	Columbia County, DC	2022 Fixed National \$ (M)	0	0	0	0	0	-7.4700772	-7.4700772	-7.4700772
<				III											
<u> </u>	/	/ 🕱 🕼	Development Costs												
	Acti	tive View	Category	Detail	Region		Units	2023	2024	2025	2026	2027	2028	2029	2030
	V	2 Q 1	Investment Spending	Details (2)	District of	Columbia County, DC	2022 Fixed National \$ (M)	100	100	100	100	100	0	0	0
~				III											
0	/	/ 🞇 🕼	Annual Revenue												
	Acti	tive View	Category	Detail	Region		Units	2023	2024	2025	2026	2027	2028	2029	2030
	[V	/ Q	Detailed Industry Sales (Exogenous Production)	Multifamily residential structures	District of	Columbia County, DC	2022 Fixed National \$ (M)	0	0	0	0	0	37	37	37
<				III											
3 E	/	/ 💥 🕼	Permanent Jobs on Property												
	Acti	tive View	Category	Detail	Region		Units	2023	2024	2025	2026	2027	2028	2029	2030
Þ	V	/ Q E	Employment	Industry Employment: Details (4)	District of	Columbia County, DC	Units	0	0	0	0	0	1600	1600	1600
7															

- Change in consumer price: difference in affordable housing rate and market rate
- Investment spending: estimated \$1 billion investment over 10 years
- Annual Revenue: \$37 million in revenue each year
- Employment Jobs: 1600 jobs needed for management, retail, administrative, and residential care positions

Employment Results





Employment by Industry



Support Services: 1080 2. Retail Trade: 587 2. Retail Trade: 508 3. Construction: 306 4. Nursing and Residential Care: 148 5. State and Local Support Services: 1103 Support Services: 2. Retail Trade: 446 3. Construction: 245 4. State and Local Government: 167 5. State and Local Support Services: 1103 Sup	Support Services: 1080 Support Services: 1103 Support Services: 1130 Retail Trade: 587 Construction: 306 Nursing and Residential Care: 148 Support Services: 1103 Support Services: 1103 Construction: 245 A. State and Local Government: 167 Support Services: 1130 Construction: 245 A. Nursing and Residential Care: 193	2030	2045	2060
 Construction: 306 Nursing and Residential Care: 148 State and Local Government: 167 State and Local 5. Nursing and 5. State and Local 5. State 3. Construction: 230 4. State 3. Construction: 230 4. State 3. State 3.	3. Construction: 245 4. State and Local 5. State and Local 5. State and Local 7. Construction: 245 7. State and Local 7. Construction: 245 7. State and Local			1. Administrative and Support Services: 1130
 4. Nursing and Residential Care: 148 5. State and Local 6. State and Local 7. State and Local 8. State and Local 9. State and Local 10. State and Local 11. State and Local 12. State and Local 13. State and Local 14. Nursing and Residential Care: 148 15. State and Local 16. State and Local<td>4. State and Local 4. Nursing and Residential Care: 148 5. Nursing and 5. State and Local 5. Nursing and 5. State and Local 5. State 3. State</td><td>2. Retail Trade: 587</td><td>2. Retail Trade: 508</td><td>2. Retail Trade: 446</td>	4. State and Local 4. Nursing and Residential Care: 148 5. Nursing and 5. State and Local 5. Nursing and 5. State and Local 5. State 3. State	2. Retail Trade: 587	2. Retail Trade: 508	2. Retail Trade: 446
Residential Care: 148 Government: 167 State and Local State and Local Residential Care: 3 Residential Care: 3 State and Local State and Local	Residential Care: 148 Government: 167 State and Local Government: 167 Residential Care: 193 5. State and Local State and Local	3. Construction: 306	3. Construction: 245	3. Construction: 230
5. State and Local	5. State and Local			S S
Government: 145 Residential Care: 159 Government: 170			S S	
			Jobs created	

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New Look at Affordable Housing



Methodology

Traditional

- The traditional way of looking at affordable housing looks at developments as standard housing with a few affordable units
- This is usually used when looking at whether an investment will make profits in the future

Our New Look

- Looking at a mixed-use development outside of the costs and profits has unseen benefits
- Looking at a development as a community captures the impact of the people living there rather than the building itself
- Impacts that are found reflect the people living there and what they can contribute to the economy

Our New Methodology





5,000 people added in 2024*

- To model the affordable housing aspect, we assumed that the people in the development can afford their housing. Therefore, they won't move out of the area because they would have no financial reason to do so
- Year by year, we adjusted the migration to adjust for the negative net migration

what does **REMI** say? sm

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Impacts



Employment

A new group of people brings employment to an area

Compensation

• How does compensation differ among industry income quintiles?

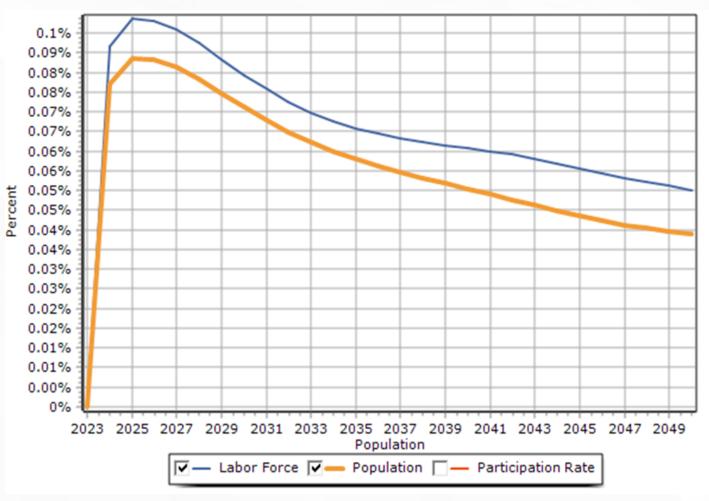
Investment

• How will the development influence the future of Washington, D.C.

what does REMI say? sm

Labor Force & Population Growth

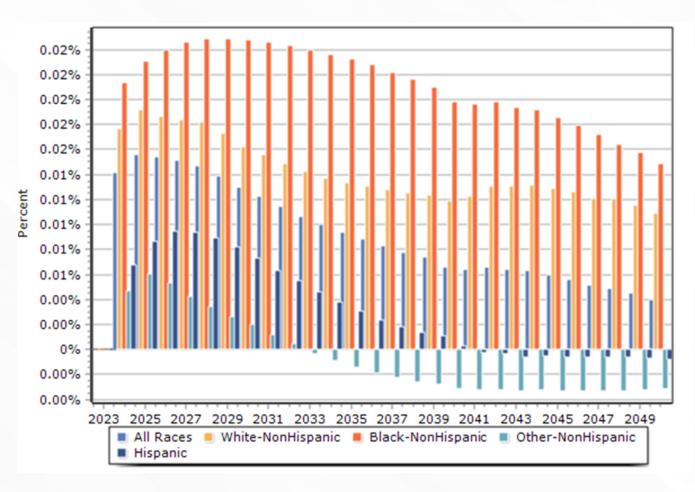




% Change of Labor Force and Population

Labor Force Participation Rate

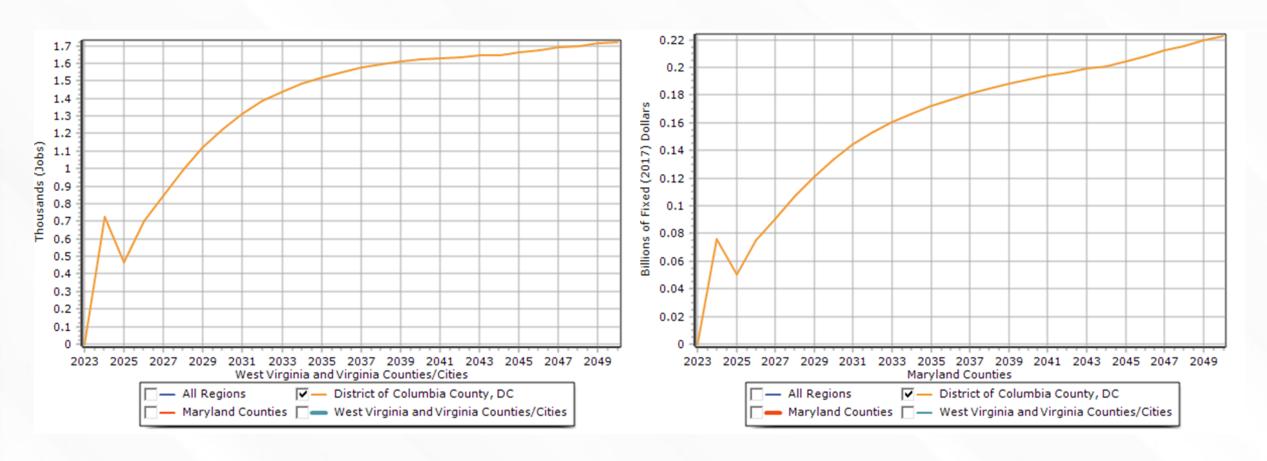




% Change of Labor Force Participation Rate by Race

GDP and **Employment**





Employment in Thousands of Jobs

GDP in Billions of 2017 Dollars

what does **REMI** say? sm

GDP Implications





households living in

affordable housing

goes to other businesses in

the DC

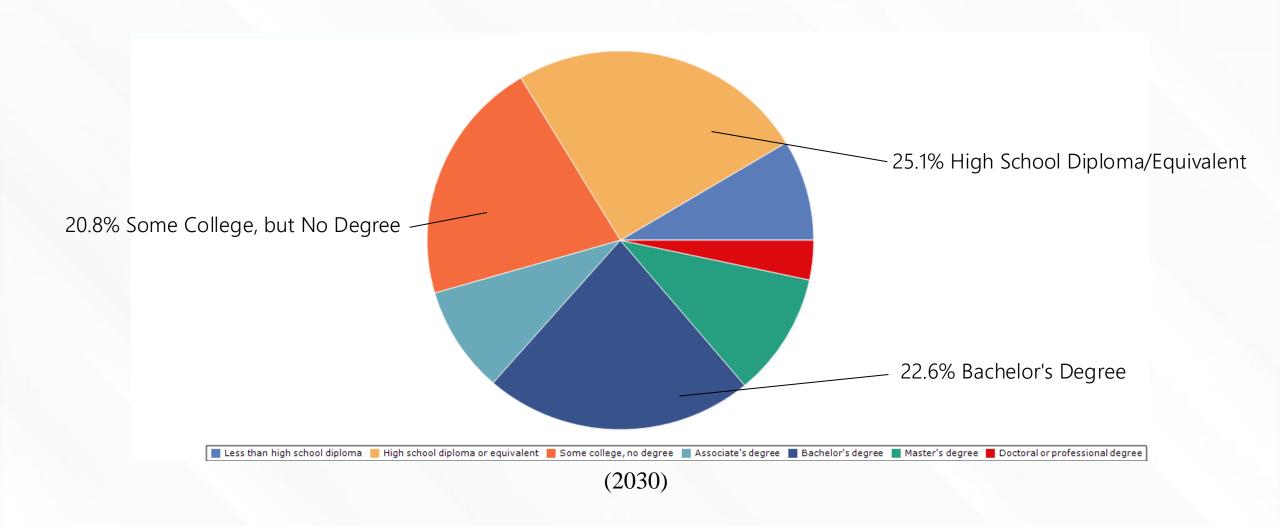
what does **REMI** say? sm

portion on housing are less

likely to miss payments

Employment by Educational Attainment





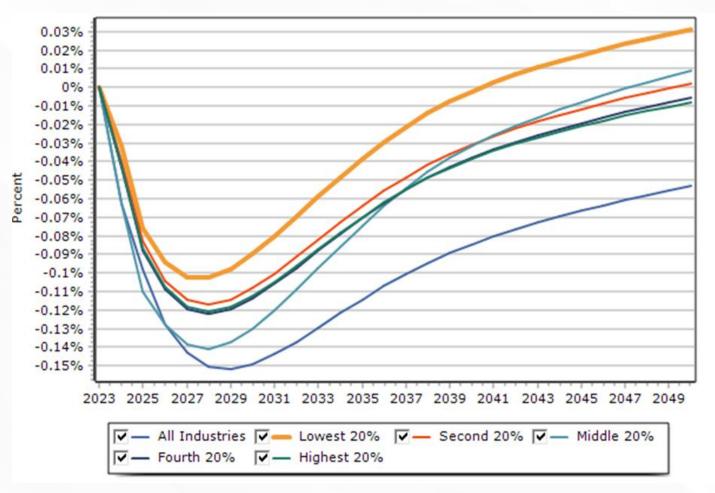
Employment by Industry



 State and Local Government: 171 Food Services: 147 Construction: 135 State and Government: 2. Food Services: 3. Real Estates 	196 2. State and Local
 4. Real Estate: 122 5. Social Assistance: 96 4. Social Assistance: 5. Retail Tra 	nce: 147 4. Social Assistance: 171

Compensation Rate by Industry Quintile

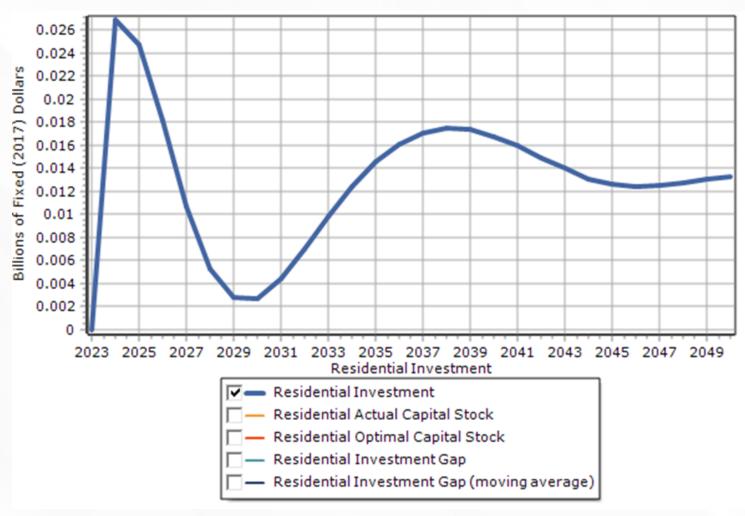




% Change of Compensation Rate

All Regions Residential Investment

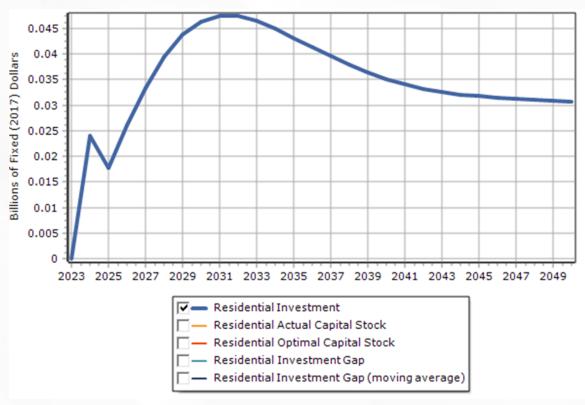




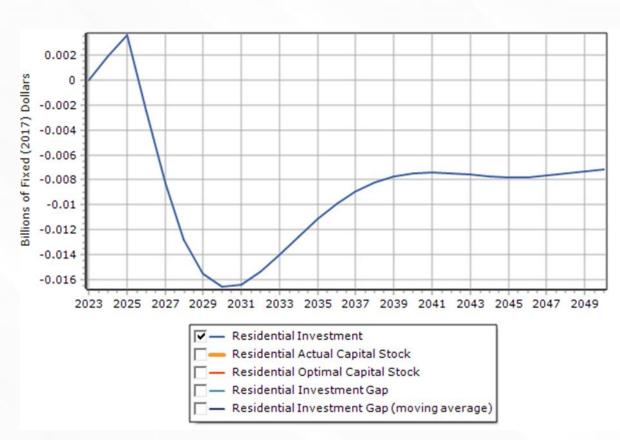
All Regions Residential Investment in Billions of 2017 Dollars

DC and Maryland Residential Investment





DC Residential Investment in Billions of 2017 Dollars



Maryland Residential Investment in Billions of 2017 Dollars

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Conclusions and Notable Results (by 2050)



Labor Force

- Labor Force: +1,442
- Total employment +2,165

Personal Income

- Personal income: + \$578 billion
- Disposable personal income +\$448 million

Output/GDP

- Output: + \$311 million
- GDP: + \$184 million

Reference

- These results reflect the change compared to the baseline forecast
- These results are in the DC region

Furthering the Discussion on Affordable Housing



- Integration with market rate housing is often politicized. What does the future of affordable housing policy look like?
 - Example: "NIMBY" (Not in my backyard)
- The study we did measured only a small percentage of D.C's total population. How could a larger scale study differ from ours?
 - Example: More data availability. Non-Domestic migration?



Thank you for attending!

For more information, please contact info@remi.com